

9R LIMITED

(Company Registration No. 199307300M)
(Incorporated in the Republic of Singapore)

PROXY FORM FOR ANNUAL GENERAL MEETING

IMPORTANT:

- Electronic copies of the Annual Report 2026, the Notice of Annual General Meeting ("**AGM**") and this Proxy Form may be accessed on SGXNet at <https://www.sgx.com/securities/company-announcements> or at the Company's corporate website at <https://www.9rlimited.com/aggm2026/>. Printed copies of the Notice of AGM and this Proxy Form will be sent to members via post.
- This Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF/SRS investors who hold ordinary shares through their CPF/SRS funds.** CPF/SRS investors who wish to vote should approach their respective CPF agent banks or SRS operators to submit their votes at least seven (7) working days before the date of the AGM.

* I/We _____ (Name) _____ (*NRIC/Passport/Company Registration No.)
of _____ (Address),
being a member/members of **9R LIMITED** hereby appoint:

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

*and/or (delete as appropriate)

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing whom, the Chairman of the AGM as my/our proxy to vote for me/us on my/our behalf at the AGM of the Company, to be held at Institute of Singapore Chartered Accountants, 60 Cecil Street, ISCA House, ISCA Function Room 4-2, Singapore 049709 on **Friday, 24 July 2026 at 2.00 p.m.** (Singapore time) and at any adjournment thereof in the following manner:

Ordinary Resolutions		For**	Against**	Abstain**
Ordinary Business				
1	Adoption of Directors' Statement and the Audited Financial Statements for the financial year ended 31 March 2026 together with the Auditors' Report thereon.			
2	Re-election of Datuk Low Kim Leng as a Director of the Company.			
3	Re-election of Mr Mark Leong Kei Wei as a Director of the Company.			
4	Payment of Directors' fees of S\$178,980 for the financial year ending 31 March 2027. (2026: S\$184,500)			
5	Re-appointment of Messrs Forvis Mazars LLP as Auditors of the Company and to authorise the Directors to fix their remuneration.			
Special Business				
6	Authority to allot and issue shares.			
7	Approval of the proposed renewal of the Share Buyback Mandate.			

* Delete as appropriate.

** Voting will be conducted by poll. If you wish to exercise all your votes "**For**" or "**Against**", please tick (✓) in the "**For**" or "**Against**" box. Alternatively, please indicate the number of votes "**For**" or "**Against**" in the appropriate box. If you wish to "**Abstain**" from voting on the resolution, please tick (✓) in the "**Abstain**" box. Alternatively, please indicate the number of shares which you wish to abstain from voting.

Dated this _____ day of _____ 2026

Total Number of Shares Held

Signature(s) of Member(s) or Common Seal

IMPORTANT: PLEASE READ NOTES BEFORE COMPLETING THIS PROXY FORM

Notes:

1. The AGM of the Company will be held at Institute of Singapore Chartered Accountants, 60 Cecil Street, ISCA House, ISCA Function Room 4-2, Singapore 049709 on Friday, 24 July 2026 at 2.00 p.m. **There will be no option for members to participate virtually.**
2. Printed copies of this Proxy Form and the accompanying Notice of AGM will be sent to members by post. Copies of this Proxy Form, the accompanying Notice of AGM and the Annual Report 2026 are published on SGXNet at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://www.9rlimited.com/agm2026/>.

Printed copies of the Annual Report 2026 will not be sent to members. A member may request for a printed copy of the Annual Report 2026 by (a) email to main@zicoholdings.com (please provide the member's full name and mailing address); or (b) in person at the Company's Share Registrar, B.A.C.S. Private Limited, at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896 during office hours.

3. If the member has shares entered against his/her/its name in the Depository Register (maintained by The Central Depository (Pte) Limited), he/she/it should insert that number of shares. If the member has shares registered in his/her/its name in the Register of Members (maintained by or on behalf of the Company), he/she/it should insert that number of shares. If the member has shares entered against his/her/its name in the Depository Register and shares registered in his/her/its name in the Register of Members, he/she/it should insert the aggregate number of shares. If no number is inserted, this instrument appointing a proxy(ies) will be deemed to relate to all the shares held by the member.
4. A member who is not a relevant intermediary is entitled to appoint not more than two (2) proxies. Where such member's Proxy Form appoints more than one (1) proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument. If no such proportion or number is specified, the first named proxy shall be deemed to represent 100% of his/her/their shareholding and the second named proxy shall be deemed to be an alternate to the first named.
5. A member who is a relevant intermediary is entitled to appoint more than two (2) proxies but each proxy must be appointed to exercise the rights attached to a different share or shares held by such members. Where such member's Proxy Form appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument.
6. "Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967.
7. A proxy, including the Chairman of the AGM, need not be a member of the Company.
8. The instrument appointing a proxy(ies) must be submitted to the Company in the following manner:
 - (a) If submitted electronically, be submitted via email to main@zicoholdings.com; or
 - (b) If submitted by post, to be lodged at the office of the Company's Share Registrar, B.A.C.S. Private Limited, at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896,

in each case, no later than 2.00 p.m. on 21 July 2026 (being not less than seventy-two (72) hours before the time fixed for the AGM). Members are strongly encouraged to submit completed Proxy Forms electronically via email.

9. The instrument appointing a proxy or proxies must be signed under the hand of the appointor or by his/her attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where an instrument appointing proxy(ies) is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument is submitted by post, be lodged with the instrument or, if the instrument is submitted electronically via email, be emailed with the instrument, failing which the instrument may be treated as invalid.
10. The Company shall be entitled to reject an instrument appointing a proxy(ies) if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy(ies) (including any related attachment). In addition, in the case of members whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing a proxy(ies) lodged or submitted if such members are not shown to have shares entered against their names in the Depository Register seventy-two (72) hours before the time appointed for holding the AGM as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy

By submitting an instrument appointing a proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 9 July 2026.